



2001 ANNUAL REPORT

P.O. Box 1289, Tampa, FL 33601
Telephone: (813) 844-7000
www.tgh.org





vision

Tampa General Hospital will be recognized as a leading medical center in Florida and one of the best in the nation. We will be at the forefront of clinical services, medical research and education. With our physician and university partners, we will create, teach and deliver tomorrow's breakthroughs in medical science.

mission

Tampa General Hospital is committed to providing the residents of West Central Florida with excellent and compassionate health care ranging from the simplest to the most complex medical services. As a teaching facility, Tampa General partners with academic and community institutions to support both their teaching and research missions. As the region's leading safety net hospital, we reaffirm our commitment to providing high-quality health services to all residents.



Dear COMMUNITY:

RONALD A. HYTOFF
President & CEO

JEREMY ROSS, Esq.
Chairman of the Board

ON BEHALF OF THE EMPLOYEES, PHYSICIANS, VOLUNTEERS AND DIRECTORS OF FLORIDA HEALTH SCIENCES CENTER, INC., WE ARE PLEASED TO PRESENT THE 2001 ANNUAL REPORT OF TAMPA GENERAL HOSPITAL.

We are happy to report that during the fiscal year ended September 30, 2001 the hospital's financial situation stabilized, and as can be seen from a review of the attached financial information, its operations generated positive net income. As the hospital continues to improve its financial position, we expect to implement long-held plans with respect to the hospital's refurbishment and expansion, not only in the area of physical improvements that will include additional operating suites, but also in the expansion of medical programs.

In the past year, Tampa General became one of just 12 medical centers in the country to perform more than 500 adult heart transplants, and it added pancreas and lung transplant programs to complement the existing heart, liver and kidney programs. It also expanded its medical helicopter program, which started in Tampa in 1989. It later expanded to 8 counties southeast of Hillsborough. It now provides coverage for 23 counties, including the Citrus and Hernando county regions to the north. This service, undertaken by Aeromed 1, 2, and 3 helicopters and staff, provides rapid, lifesaving transport for critically ill and injured people.

Most of the hospital's expanded facilities and services are in response to increased needs for its unique medical capabilities. Patient volumes have increased by ten percent over fiscal year 2000. Much of this increase was reflected in more surgeries and more visits to the hospital's emergency room. Our emergency room is divided into pediatrics, the chest pain center, minor emergency and adult trauma to better serve patient needs.

The events of September 11, had a profound impact on our country, and we are proud that Tampa General employees did what they could to meet that unique challenge. Nurses from the hospital's regional burn center flew to New York and Washington, D.C. to assist local hospitals treat victims.

That effort has made all associated with the hospital even more mindful of its primary mission to serve as a teaching and safety net hospital, and of the need to nurture the strong links forged with the physicians at the University of South Florida College of Medicine and the growing cadre of community physicians. This relationship better ensures that the hospital will continue to offer the leading-edge procedures and technologies found nowhere else on Florida's west coast.

This annual report is presented to highlight some of these unique procedures and, most importantly, how these medical advances have enriched the lives of people who had exhausted many of their options for recovery.

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Robin Sluga

A simultaneous pancreas kidney transplant changed her life.

Type I diabetes, which is also called insulin-dependent or juvenile-onset diabetes, accounts for five to ten percent of all diagnosed cases of diabetes. The only known cure for Type I diabetes is a pancreas transplant.



By age 36, Robin Sluga had run out of options.

Her eyesight began to fade. She lost most of her peripheral vision and her night vision. Then her kidneys started to fail. A steady regimen of dialysis, insulin shots and a rigid diet proved fruitless. The Type I diabetes she was diagnosed with at age 10, was taking its toll.

Diabetes is a disease in which the body doesn't produce or properly use insulin, a hormone that is needed to convert sugar, starches and other food into energy necessary for life. About 798,000 people will be diagnosed with diabetes this year.

It is often associated with serious complications and premature death.

Fortunately, the New Port Richey resident had access to Tampa General Hospital, the seventh busiest of the country's 139 pancreas kidney transplant centers. In May, Robin underwent a simultaneous pancreas kidney transplant at Tampa General. She is one of 27 patients who benefited from the program during its first year. Today she is diabetes free.

"Now I can do things that I didn't have the energy to do before, and I can eat anything I want, any amount that I want, at any time," Robin says.

Tampa General Hospital teamed with the LifeLink Transplant Institute to launch this program in January 2001. Tampa General is the only pancreas transplant center on Florida's west coast and one of just four in the state.

About 1,000 pancreases are transplanted each year in the U.S. – far fewer than other transplantable organs. The difficulty of transplanting this delicate organ is its tendency to develop blood clots during and after the surgery. The pancreas also has a higher rejection rate after surgery than other organs.

To help prevent these and other complications, a pancreas must meet exacting standards, relating its condition to the donor's age and lifestyle. Patients must take medication to fight organ rejection for the rest of their lives.

Robin is a success story.

"I'm truly grateful to Tampa General Hospital for starting this new transplantation program," she says. "For me, it was well worth going through the surgery."

"Tampa General's pancreas transplant program became active at the end of January 2001. We performed 27 surgeries in 2001 with good results, and we expect to have approximately the same number in 2002. The majority of cases are simultaneous pancreas kidney transplants because kidney failure is frequently a complication of diabetes.

After a pancreas transplant, patients do not have diabetes any more. They do not have to take insulin, and they will not have further progression of diabetic complications."

DR. DAVID BRUCE / Transplant Surgeon



John Medders

He no longer lives in fear of having a seizure.

During an epileptic seizure, a breakdown occurs in the systems that maintain the balance of electrical activity in the brain, resulting in abnormal electrical discharges in the brain. During most seizures, a group of abnormal cells causes changes in neighboring cells, activating the entire group of cells at once. This linkage of electrical discharges creates a “storm” of electrical activity in the brain.

**More than 1.5 million Americans have active epilepsy.
More men than women have epilepsy.**



Medical problems are sometimes so complex that they can require a team of physicians to provide the cure. John Medders' medical condition fit that category.

John had his first epileptic seizure at the age of 16, a year after sustaining a head injury in a traffic accident. For the next seven years, epilepsy would rule his life, prompting him to give up dreams of a football career and, instead, go to work for his father's asphalt paving business.

Even heavy doses of anti-epileptic drugs couldn't stop the episodes; he would suddenly lose awareness of the world around him and stare blankly ahead, his body lightly shaking. The episodes would end with John feeling weak, discouraged, and frustrated.

In early 2001, John visited Tampa General Hospital to be examined by Dr. Selim Benbadis, an expert in epilepsy treatment. The first step was to determine the cause of his seizures. John was admitted to Tampa General Hospital's neurosciences center, where a series of tests showed that his seizures were caused by uncontrolled and excessive discharge of nerve cells in the left temporal lobe of his brain.

The right and left temporal lobes are located on the sides of the brain near the temples. To cure John, the area causing the seizures needed to be removed – a left temporal lobectomy. This delicate operation is available in just four Florida medical centers – including Tampa General.

Tampa General Hospital neurosurgeon Fernando Vale, M.D., performed the delicate surgery in July. His mission was to locate and remove the offending area of the brain without damaging the surrounding tissue. The surgery took four hours and 15 minutes, and when it was over, Dr. Vale had good news for John's family and his fiancée, Shannon: the operation was a success.

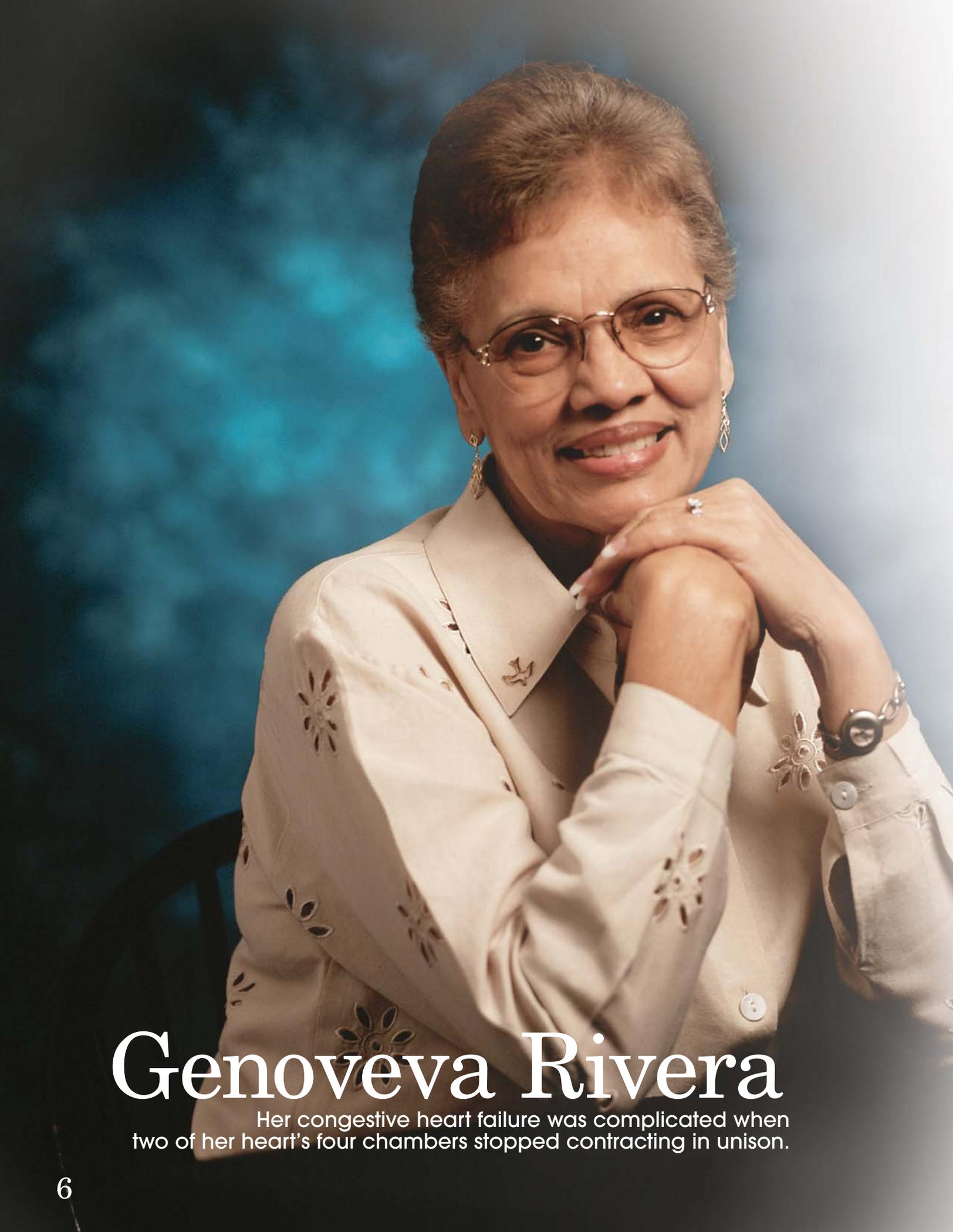
“Surgery is a great option for people with a certain type of epilepsy in which the seizures come from a small part of the brain. Because of the surgery, John and people like him can expect to be seizure-free for the rest of their lives,” says Dr. Vale.

The surgery has changed John's life – he no longer limits his activities for fear of a seizure.

“I feel like I'm normal again,” says the Port Richey resident. “I feel I've been given a second chance at life.”

“We can really help change the lives of many people. Seizures blunt your brain, your memory, your learning process, and your cognitive function. If you get rid of the seizures, you let the brain be reborn again. After the surgery, people feel they're energized, that their thinking is better.”

DR. FERNANDO VALE / Neurosurgeon



Genoveva Rivera

Her congestive heart failure was complicated when two of her heart's four chambers stopped contracting in unison.

The normal heart is a strong, muscular pump about the size of a fist. Each day the average heart expands and contracts 100,000 times and pumps about 2,000 gallons of blood continuously through the circulatory system.



Genoveva Rivera, 67, suffered the ravages of congestive heart failure that resulted from a viral infection in 1997. Congestive heart failure occurs when the heart becomes too weak to pump enough oxygen-rich blood to meet the needs of the body's tissues.

For four years, Genoveva lived with this condition that left her too weak to walk. Even the slightest exertion sapped her strength and made breathing difficult. She had to be pushed in a wheelchair on outings with her children and grandchildren.

Eventually, two of her heart's four chambers stopped contracting in unison, further decreasing the organ's ability to pump blood efficiently.

An ordinary pacemaker could speed up Genoveva's heartbeat, but it wouldn't help the heart chambers pump in an efficient, coordinated beat; she might live longer with a pacemaker, but she would remain weak and dependent on her family. She needed something that would also synchronize the beating of her out-of-rhythm heart chambers.

She found what she needed at Tampa General Hospital in September when she enrolled in a clinical trial that focused on the effectiveness of a small device that regulates abnormal heart rhythms in congestive heart failure patients. As part of the investigation, Tampa General cardiologist Stephen Mester, M.D., implanted the heart failure system, composed of an InSync III® device with three leads into Genoveva's heart.

Genoveva could feel the difference almost immediately. Thanks to that clinical trial, she now goes bowling regularly with her grandchildren and dancing with her husband. She's no longer an invalid.

"It's like a miracle," Genoveva says. "I feel like I'm back to normal. I'm enjoying my grandchildren and my family, and I'm enjoying life."

Dr. Mester is typical of dozens of physicians at Tampa General who are helping to advance medicine through clinical trials. He has spent the past four years studying the effectiveness of the InSync III® as well as other technologies designed to solve abnormal heart rhythm problems in congestive heart failure patients.

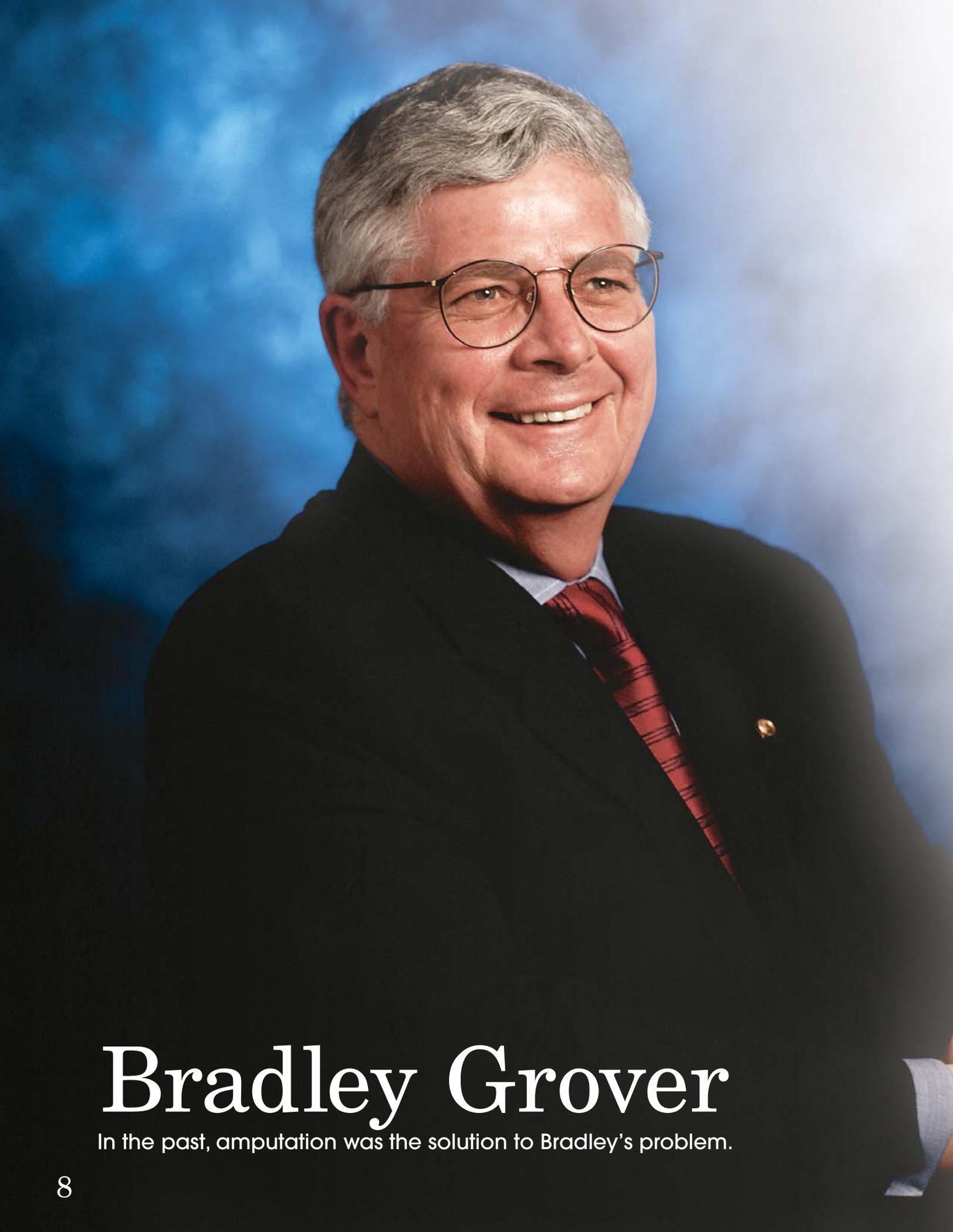
He's one of just 40 physicians nationwide, one of just three in Florida, and the only physician on Florida's west coast involved in this investigation. As a result, physicians from around west central Florida refer their patients for participation in the studies.

So far, the results have been promising, Dr. Mester says, "Genoveva is typical of the majority of patients whose quality of life is vastly improved."

Dr. Mester believes Tampa General Hospital's experienced staff and cutting-edge equipment make it the ideal location for clinical trials. The InSync III® is currently awaiting approval from the FDA.

"Tampa General's Electrophysiology Lab and its staff are uniquely equipped to deal with complicated patients and new technologies," he says. "The staff has extensive experience in the most complicated patients. We have worked together for many years with investigative devices, and they have become very familiar with investigative research."

DR. STEPHEN MESTER / Cardiologist



Bradley Grover

In the past, amputation was the solution to Bradley's problem.

According to the American Academy of Orthopaedic Surgeons, each foot has 26 bones. The ankle bone (talus) and the ends of the two lower leg bones (tibia and fibula) form the ankle joint, which is stabilized and supported by three groups of ligaments. Muscles and tendons move the foot and ankle.



As a former hospital CEO, Bradley Grover knows that most hospitals perform orthopedic surgery. But very few could handle the complex orthopedic surgery that Bradley required. Fortunately for the Largo resident, Tampa General is one of those hospitals.

Bradley's problems began with a motorcycle accident 30 years ago. Over time, nerve and muscle damage from the accident caused his left foot to turn inward, his left arch to rise upward, and his toes to point down. His severely deformed left foot and ankle kept him from walking more than a few yards without excruciating pain.

To compensate, he walked on the outside of his foot and his foot's strange position affected the alignment of his ankle. Its protective cartilage wore away, and bone rubbed against bone.

Bradley's only chance of recovering from this crippling disability was a complicated operation that just a handful of orthopedic surgeons nationwide can perform. Luckily, Tampa General surgeon Roy Sanders, M.D., has vast experience with this type of surgery. Last year, an orthopedic surgeon in St. Petersburg referred Bradley to Dr. Sanders at Tampa General.

During the two-and-a-half-hour procedure, Dr. Sanders cut and repositioned bones, tendons, ligaments, and muscles to straighten the alignment of Bradley's foot and ankle then fused the anklebones to ensure they would remain aligned.

Today Bradley, 58, walks two miles every day. Then he goes to a gym where he pedals an exercise bicycle and lifts weights for another 90 minutes.

Although Bradley's condition was triggered by an accident, it mimicked the effects of an inherited neurological disorder called Charcot-Marie-Tooth disease, or CMT, which afflicts about 150,000 Americans.

CMT patients from around the country are referred to Dr. Sanders for orthopedic repair. He performs this type of surgery approximately once a month. Like many of these patients, Bradley now walks on two perfectly good feet.

"Before the surgery, I'd never think of walking to the grocery store, just 400 yards from my house," Bradley says. "Now I can walk anywhere I want. Walking is essentially unlimited for me."

"We repositioned most everything in Bradley's foot and ankle and then fused it. His condition will not progress any more. Once the bones fuse, the operation doesn't need to be redone. It can't create problems for him any longer."

In the past, patients like Bradley Grover would go on until they couldn't any longer. Then doctors would amputate the leg, and patients would be fitted with a prosthesis so they could get around."

DR. ROY SANDERS / Orthopedic Surgeon



Melanie Sol Canete

The newborn seemed healthy. Two hours later she was fighting for her life.

Each year approximately 500 babies spend an average of 21 days in the 42-bed Neonatal Intensive Care Unit (NICU) at Tampa General Hospital. Some are transported by helicopter from other hospitals that lack the medical technology to ensure the tiniest and sickest newborns get the best possible start in life.



Melanie Sol Canete has big round eyes and a smile that lights up whenever she's paid the least bit of attention.

When she was born, however, Melanie Sol's future was in doubt as she fought a battle to live. Fortunately, she had Tampa General Hospital and ECMO therapy on her side.

Melanie Sol's story begins on her birthday – August 8, 2001. Her mother, Elisa, had an uneventful pregnancy, and the baby was born on schedule in a Fort Myers hospital. The infant seemed healthy. That changed two hours later.

A bacterial infection had attacked Melanie Sol's lungs, leaving them collapsed and unable to draw in enough oxygen. The doctors could do nothing to help her. Her only chance for survival was to receive ECMO therapy at Tampa General Hospital's Neonatal Intensive Care Unit (NICU).

Similar to a heart-lung machine, ECMO, or extra-corporeal membrane oxygenation works by drawing a baby's blood into an artificial lung machine, where it is cleansed of waste products and enriched with oxygen. This allows the child's ailing lungs to rest and heal. The ECMO machine is staffed around the clock by two healthcare professionals specially trained in the care of ECMO patients.

TGH is one of just five hospitals in Florida – and the only facility on Florida's west coast – that provides this lifesaving therapy.

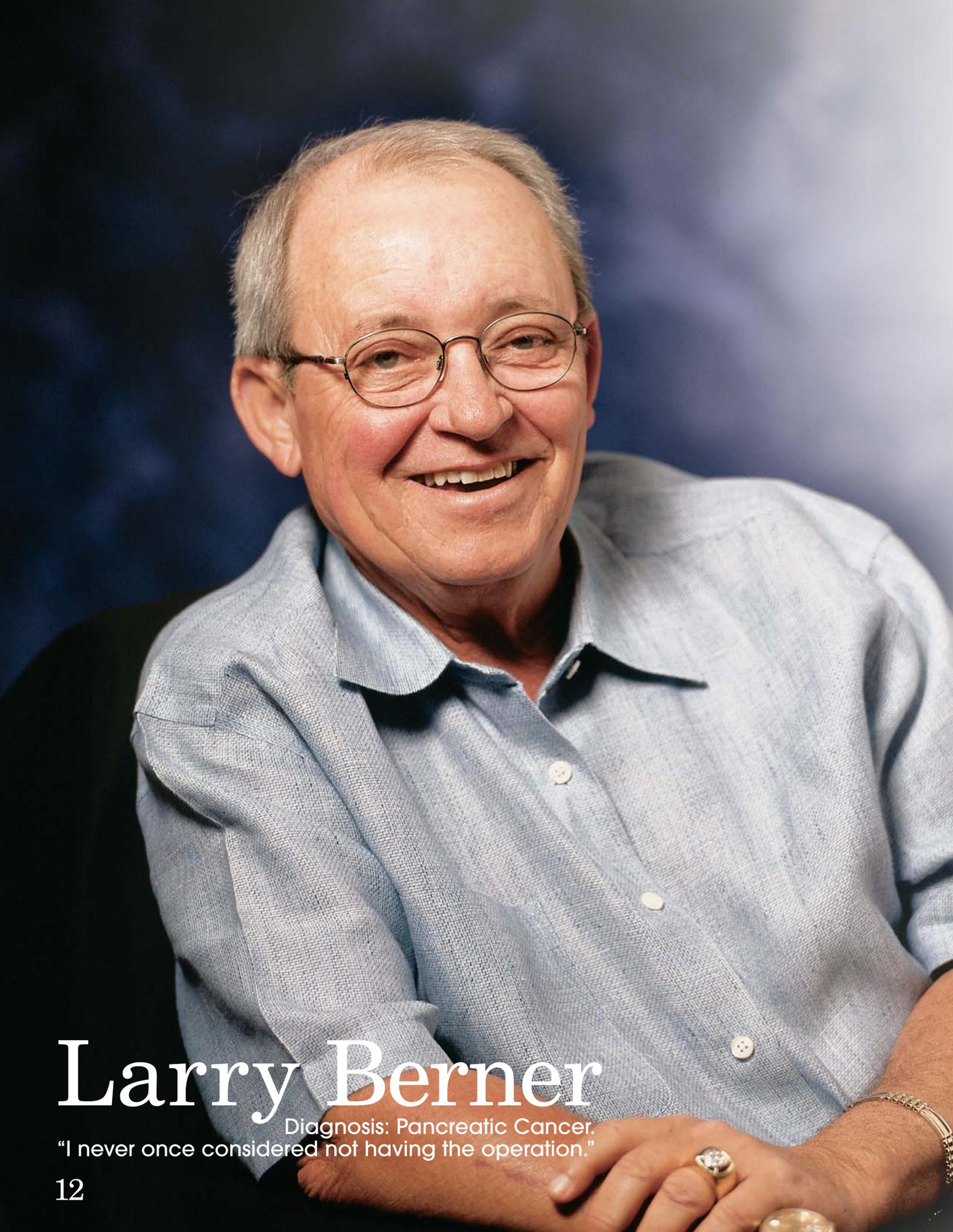
Melanie received ECMO treatment for 12 days before she was removed from the machine. Still very sick, however, she spent most of the next three months in Tampa General's Neonatal Intensive Care Unit, where she was monitored and treated for severe lung problems.

Melanie Sol was well enough to go home to Naples in November. Over the following months, her lungs continued to grow stronger, and she's grown healthier. Her parents say they expect a great future for their courageous child.

"We expect her to be the first woman president," Elisa says. "We can thank Tampa General for that."

"ECMO has saved the lives of a number of children who wouldn't have survived without it. About 130 to 140 kids have been treated at Tampa General since the program began here nine years ago, and about 85 percent of them have survived as a result."

DR. LAURA HAUBNER / Neonatologist



Larry Berner

Diagnosis: Pancreatic Cancer.
"I never once considered not having the operation."

The American Cancer Society estimates that, in 2002, about 30,300 people in the United States will be found to have pancreatic cancer and about 29,700 will die of the disease. Pancreatic cancer is the fourth leading cause of cancer death in men and women.



Pancreatic cancer is an aggressive, virulent disease that kills nearly 30,000 people in the United States every year. Last year, Larry Berner, 59, almost became one of them.

He was diagnosed with cancer of the pancreas in late December 2000. But in January 2001, he underwent a surgery at Tampa General Hospital that, 14 months later, has left him with no sign of cancer.

Larry underwent a pancreaticoduodenectomy or Whipple procedure, named after the physician who pioneered it in 1935. It is a complex, time-consuming operation. The Whipple procedure involves removing the cancerous portion of the pancreas as well as other organs, including the gallbladder, common bile duct, and part of the intestines. Then the surgeon must construct a functioning digestive system from the organs that remain. The operation takes four or more hours to complete.

It was a nagging pain in Larry's abdomen that ultimately led to the chilling diagnosis. Seeking the best medical care available, he looked into cancer treatment programs at some of the nation's leading medical centers, including Tampa General Hospital. His search led him to Dr. Alexander Rosemurgy, Professor of Surgery at the University of South Florida College of Medicine and a surgeon with Tampa General's Digestive Disorders Center.

Dr. Rosemurgy performs more than 100 major pancreatic resections per year. But while pancreatic resections like the Whipple procedure can extend life, they generally do not provide a cure because of the cancer's aggressive nature. Most patients survive for about 24 months after surgery. Research by Dr. Rosemurgy and his colleagues focuses upon the genetic structures of pancreatic cancer cells and ways to down-regulate their growth. "Research undertaken in the mid-1990s is now being applied to patient care," Rosemurgy states. "We hope the research we are doing now will impact patients soon."

Periodically Larry visits the Moffitt Cancer Center at Tampa General Hospital for chemotherapy and radiation therapy to prevent the cancer from returning. He is hoping this combination of surgery, chemo and radiation therapy will significantly extend his life.

However long it may be, Larry is grateful for the additional time he's been given to spend with his wife, their four children, their grandson and to play golf and go fishing.

"I never once considered not having the operation," Larry says. "The chances seemed to be decent that the surgery would be successful and would prolong my life for at least a couple of years. Right now, I'm feeling pretty good."

"Our goal is to give as many people as many years to live as we can. We're not necessarily talking about cure rates. We operate on some people we probably can't cure, but we know they will live longer as a result. Today, from a medical point of view, Larry looks great. My hope is that he's cured."

DR. ALEXANDER ROSEMURGY / Surgeon



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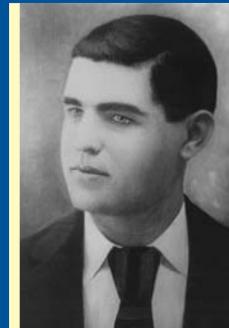
Stacey H. Packer
VICE PRESIDENT/
EXECUTIVE DIRECTOR

The Tampa General Hospital Foundation, a non-profit charitable corporation, was founded in 1974 by a group of compassionate citizens, dedicated to ensuring outstanding healthcare in the Tampa Bay area. For the Foundation to realize its vision, it relies on the generosity of individuals, corporations and foundations to continue its support of Tampa General Hospital's programs, patient services, research and medical education.

Giving Programs

The Tampa General Hospital Foundation offers a wide array of giving programs to individuals wishing to make an investment in the quality of present day medical care and for future generations through the Annual Giving Program, the Golden Tree of Life, Planned Giving Program, Honor and Memorial Program, Grateful Patient Program and Restricted Funds.

The Foundation's newest giving program, *The Gordon Keller Society*, was established in 2001 to provide an ongoing legacy of a great humanitarian who was a beloved citizen of Tampa, a city official, merchant, civic leader and friend of the Tampa community. This Society represents those individuals who are committed to furthering Gordon Keller's wishes – that the citizens of the Greater Tampa area have the best health care possible, regardless of their ability to pay. Members of the Society not only provide significant financial support by pledging \$100,000 and above, either as a one-time gift or over a period of time, but also serve as Ambassadors of Tampa General Hospital throughout the community.



"I would rather die a poor man than be a Vanderbilt and know that at the end of my life I had failed to help one needy person

who came to me for assistance. I do not care to make money unless I can make it serve the needs of my fellow man."

Gordon Keller

For information regarding charitable giving opportunities with The Tampa General Hospital Foundation, please contact us by calling (813) 844-7560.

“It takes a *noble man* to *plant a seed* for a tree that will some day *give shade* to people he *may never meet*.”

DAVID TRUEBLOOD

SPECIAL EVENTS...

A “Good Time” to Get Involved

The Tampa General Hospital Foundation is proud to produce three signature events each year to benefit the programs and services at Tampa General Hospital.

NIGHT OF THE “GREATEST SHOW ON EARTH”



In partnership with Feld Entertainment, The Tampa General Hospital Foundation proudly sponsors the Ringling Bros. and Barnum & Bailey® “Night at the Circus.”

The proceeds most recently benefited Tampa

General’s Neonatal Intensive Care Unit. This special opening night engagement is a wonderful opportunity for the community to experience the thrills of the world’s most celebrated circus while supporting the excellent health services that have become a longstanding tradition in our region.

THE “MOMENTS IN TIME” GALA



This extravaganza has become one of the most celebrated events in our community.

Known for its unique themes, quality entertainment and surprises around every corner, the Gala provides guests with an

opportunity to support Tampa General Hospital while attending a festive evening. The theme of our last Gala was “Remembering World War II” sponsored in partnership with Leading Edge Aviation. In May 2002, the Gala’s theme will be “Explore Ancient Egypt” with Busch Gardens, Tampa Bay as our presenting partner.

GOLF TOURNAMENT



Each year, the Foundation hosts an exclusive golf tournament at the nationally renowned Old Memorial Golf Club to build community relationships and provide financial support for Tampa

General Hospital. Considered by many to be the most elite golf tournament in the Tampa area, participation in this event is extremely limited.

The combined net proceeds from these special events totaled more than \$320,000 for this past fiscal year. Although a major source of pride for the Foundation, the special events represent only a portion of our efforts. Through the growth of our various giving programs, an additional \$247,000 was raised benefiting the following projects:

- **Neonatal Intensive Care Unit - purchase of state-of-the-art isolettes and other life saving equipment**
- **Sixth floor operating room renovation**
- **Burn Center enhancements for patients and families**
- **Rehabilitation Center van fund**
- **Nursing scholarships**
- **Support of MORE HEALTH - Tampa General Hospital’s hands-on community education program that reaches more than 100,000 students annually**

The Tampa General Hospital Foundation wishes to thank all donors for their philanthropic support. We are truly grateful for these gifts that enable the Foundation to continue to support the vital programs and services of Tampa General Hospital.

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GOLDEN TREE OF LIFE

An honor and memorial gift program that recognizes special and momentous occasions, and/or honors the memory of a loved one. Each leaf on the Golden Tree of Life represents a gift of \$1,000 or more.

In Honor of Dr. Gundy's Retirement

*Radiology Associates of Tampa

In Memory of Judy Pounds

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Shirley Knight and Arthur & Tracy Savage

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James W. Warren, III, Foundation Chairman, expresses heartfelt appreciation for our benefactors at the Foundation's Annual Dinner.

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Jim Warren acknowledges John & Susan Sykes as "Ringmaster" sponsor of the 2002 circus.

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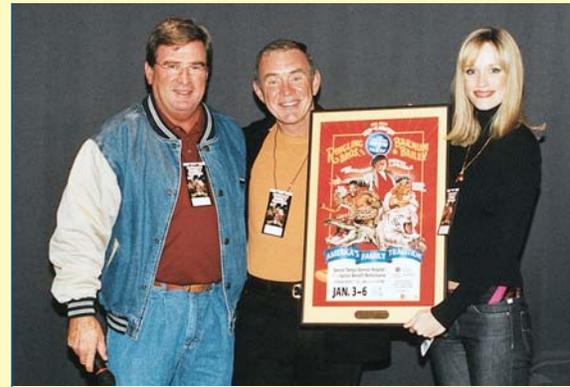
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Don & Erika Wallace receive a token of appreciation from Jim Warren for their "Big Top" circus sponsorship.

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The Tampa Bay Lightning hosted Glitz & Sticks, an evening filled with games, fun and glamour that raised \$50,000 for the Foundation. Participating in the check presentation are Stephanie Hanchey, Ron Hytoff, Stacey Packer, Donna Ferris and Ron Campbell.

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More than 40 prominent business and political leaders have participated in the White Coat Mini-Internship Program since it began in April 2000. Its purpose is to offer participants a rare opportunity to learn about Tampa General Hospital's unique role in the region. Summer 2001 participants, Dick Corbett, Jim Warren, Joe Taggart and Steve Yerrid give TGH a thumbs up.

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Winners of the Third Annual Golf Tournament, Kevin Dawson, Dr. John Downs, Doug Lacross and Bob Kouwe proudly display their trophies. This popular event raised over \$175,000 last year for the Foundation.

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TGH's Burn Center is the recipient of the continued generosity of I.B.E.W. Local 108 and TECO. I.B.E.W. Charity Golf Classic is held in memory of their fallen colleagues. Attending the check presentation are (seated) Chuck Drake, Jeff Woodlee, John Pope and John Murphy. (standing) Dr. Wayne Cruse, Tom Hernandez, Curry Baker, Ron Smith, Mike Miley, John Ramil, Larry Guarardo and Jim Warren.

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Ybor City Brewing

TAMPA GENERAL HOSPITAL OPERATING INDICATORS

For the Years Ending September 30, 2001 & 2000
(\$'s in thousands)

	2001	2000	
Total Revenues	\$411,706	\$363,086	
Expenses			
Salaries & Benefits	\$167,530	\$146,008	
Medical Supplies	78,945	69,666	
Purchased Services	32,207	28,537	
Depreciation, Amortization	17,173	17,166	
Provision for Bad Debts	38,816	46,668	
Professional Fees	13,579	14,522	
Utilities & Leases	12,863	10,966	
Interest	8,001	8,302	
Insurance	2,749	2,019	
Other	<u>29,066</u>	<u>26,395</u>	
Total Expenses	<u>\$400,929</u>	<u>\$370,249</u>	
Gain (Loss)	<u>\$10,777</u>	<u>\$(7,163)</u>	
Total Assets	\$301,857	\$285,095	
UTILIZATION			
Discharges (excludes newborns)	26,166	23,700	
Patient Days (excludes newborns)	170,788	155,703	
Deliveries	3,860	3,477	
Surgeries	16,929	15,978	
ER visits	56,541	51,503	
CARE PROVIDED TO INDIGENT PATIENTS			
		As a % of Total	As a % of Total
Charges Forgone			
Medicaid	\$138,320	11.41%	\$78,227
HCHCP	60,933	5.02%	33,387
Charity	52,568	4.33%	57,510
Total Indigent	\$251,821	20.76%	\$169,124
Hospital Gross Charges	\$1,212,690		\$874,151
Utilization of Services			
Discharges (includes newborns)			
Medicaid	7,522	25.43%	7,765
HCHCP	1,372	4.64%	1,409
Charity	3,813	12.89%	2,233
Total Indigent	12,707	42.96%	11,407
Total Discharges	29,574		26,759

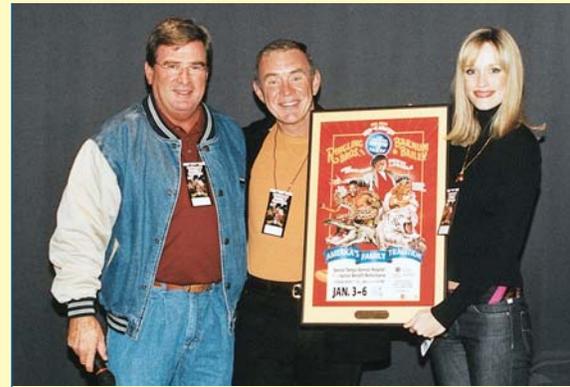
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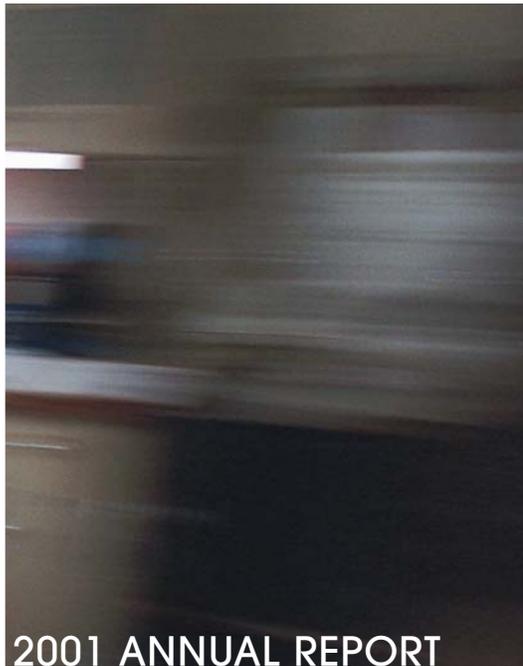
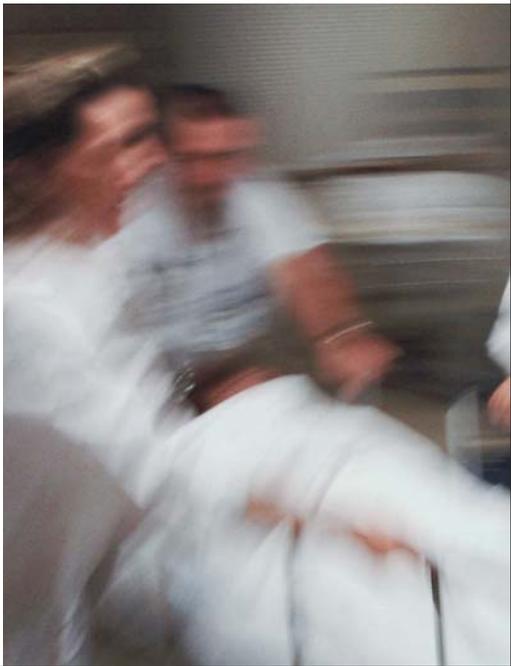
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